



We strive to put our corporate philosophy into practice by constantly creating shared value with society.

## Integrated Report 2021

The COVID-19 pandemic that began in 2020 is causing major changes in the awareness of society and companies with respect to risk and business continuity and forcing structural changes in society as a whole. Concern for climate change, human rights and other social issues is increasing at an accelerating rate, and companies also are reexamining the importance of their own roles in realizing a sustainable society.

Amid these changes, the Kurita Group has reaffirmed the importance of our business in supporting society and industry in the fields of water and the environment and our unshakeable values, which are encapsulated by our corporate philosophy: "Study the properties of water, master them, and we will create an environment in which nature and man are in harmony." The Group's philosophy expresses the commitment we have had since our founding to pursue the provision of new value and contribute to society. A reexamination of our *raison d'être* as a company, however, has led us to review our own business from the standpoint of social issues.

As a result, the Kurita Group, through discussions by our Board of Directors, has formulated "Kurita's Value Creation Story," which provides a roadmap for generating corporate value over the long term and for sustainably growing together with society in order to put the corporate philosophy into practice. Going forward, the Group will extend its contacts beyond industry to all of society, and will bring about positive change in society by providing new value through solutions that utilize its "water knowledge."

It is our hope that this report will help explain the basic stance of the Group and provide an opportunity for constructive dialogue with all stakeholders.

July 2021

Michiya Kadota  
President and Representative Director

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### Disclaimer

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