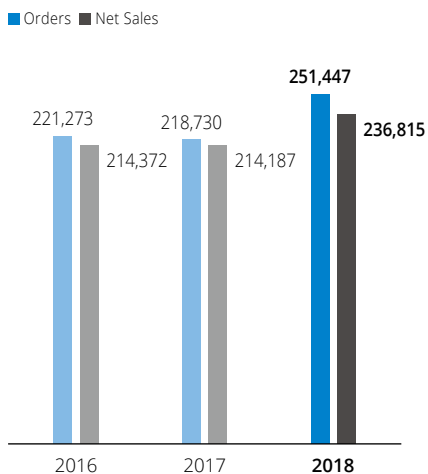


Financial and Non-Financial Highlights

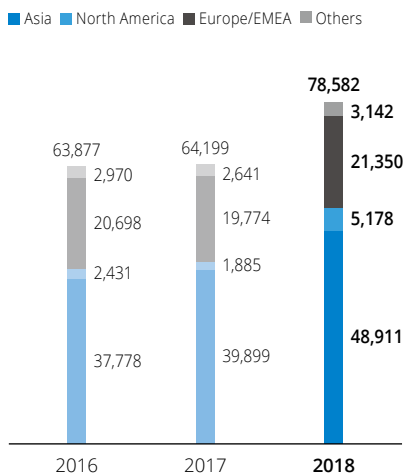
Financial Data

For the years ended March 31

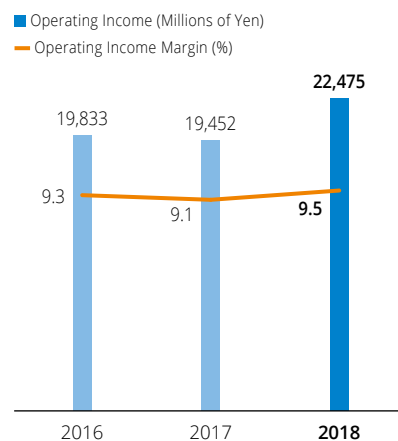
Orders and Net Sales (Millions of Yen)



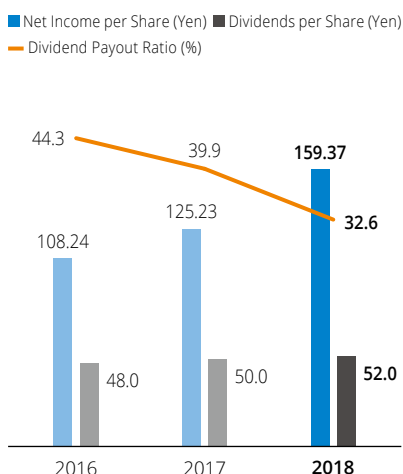
Overseas Sales by Region (Millions of Yen)



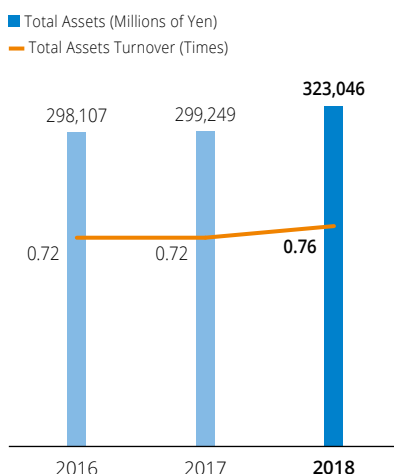
Operating Income and Operating Income Margin



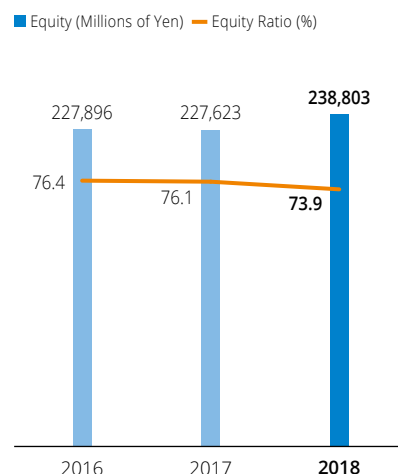
Net Income per Share, Dividends per Share and Dividend Payout Ratio



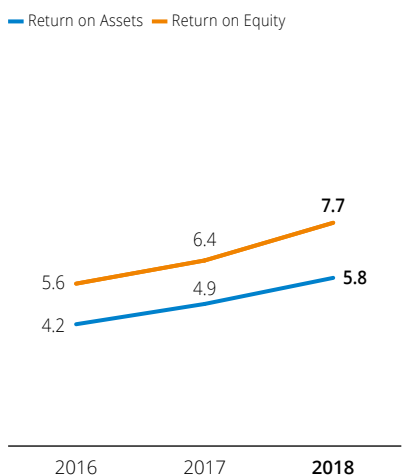
Total Assets and Total Assets Turnover*1



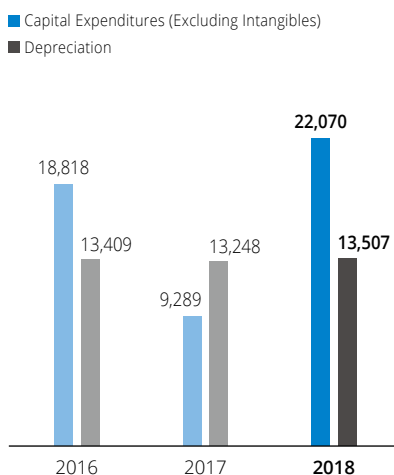
Equity and Equity Ratio*2



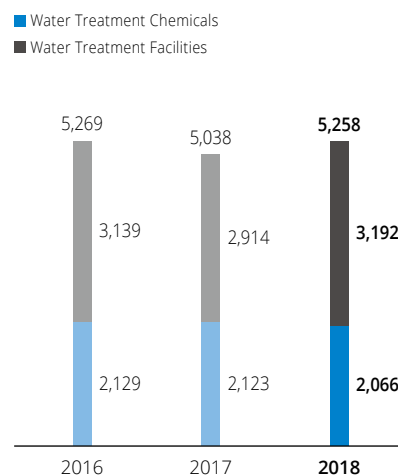
Return on Assets*3 and Return on Equity (%)*4



Capital Expenditures (Excluding Intangibles) and Depreciation (Millions of Yen)



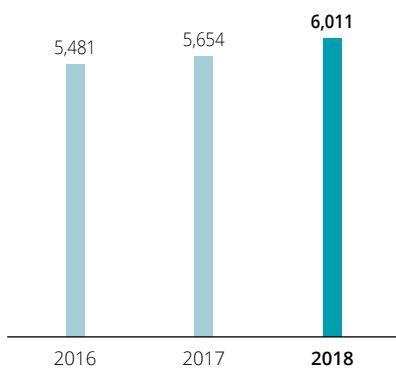
R&D Expenses (Millions of Yen)



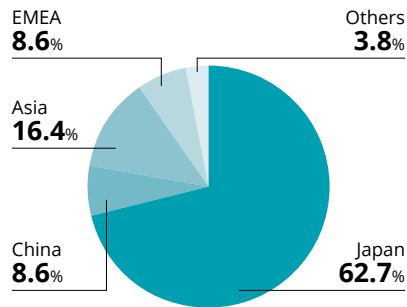
Non-Financial Data

For the years ended March 31

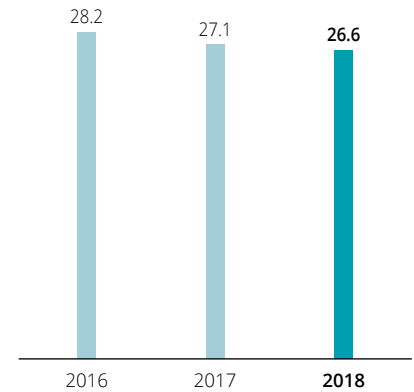
Number of Employees



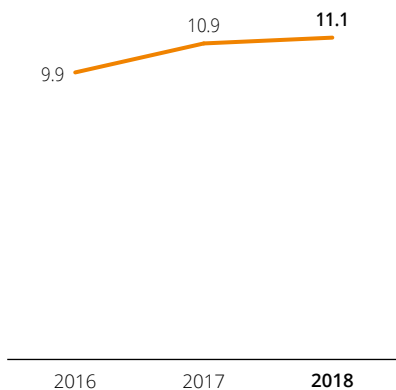
Ratio of Employees in Each Region (%)



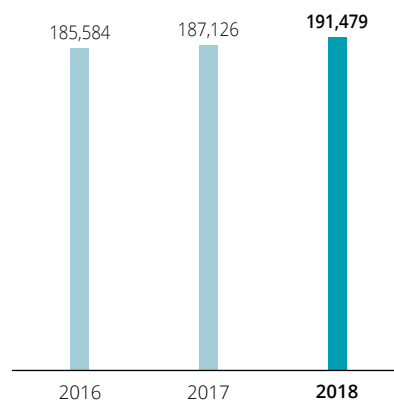
Average Overtime Work per Employee (Hours)*5



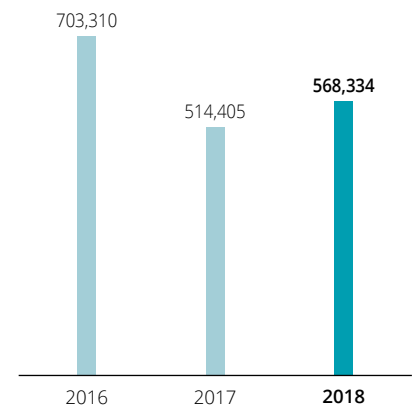
Average Annual Paid Leave Taken per Employee (Days)*5



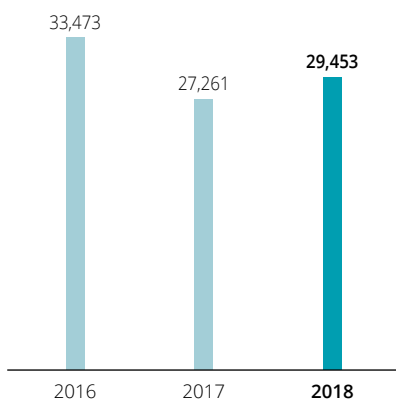
CO₂ Emissions (t)*6



Wastewater (m³)*6



Industrial Waste (t)*6



*1 Total assets turnover = Net sales ÷ Total assets (Average)

*2 Equity ratio = Equity ÷ Total assets × 100

*3 Return on assets = Profit attributable to owners of parent ÷ Total assets (Average) × 100

*4 Return on equity = Profit attributable to owners of parent ÷ Equity (Average) × 100

*5 Average Overtime Work per Employee and Average Annual Paid Leave Taken per Employee are actual results for Kurita Water Industries Ltd.

*6 CO₂ Emissions, Wastewater, and Industrial Waste are totals of actual values for Kurita Water Industries Ltd. and its Group companies in Japan.