## Consolidated Financial Summary

## For the Fiscal Year Ended March 31, 2012

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# $\bigoplus_{\text {kuia }}$ KURITA WATER INDUSTRIES LTD. 

## Results of Operations

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Unit: Millio | ons of yen |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011/3 |  |  |  |  |  | 2012/3 |  |  |  |  |  | 2013/3 |  |  |  |  |  |
|  | 1st Half Result | Change from Previous Year |  | Full Year Result | Change from Previous Year |  | 1st Half Result | Change from Previous Year |  | Full Year Result | Change from Previous Year |  | 1st Half Projected | Change from Previous Year |  | Full Year Projected | Change from Previous Year |  |
|  |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |
| Orders | 89,946 | +1,845 | +2.1\% | 181,951 | +6,789 | +3.9\% | 98,436 | +8,490 | +9.4\% | 197,256 | +15,305 | +8.4\% | 101,000 | +2,564 | +2.6\% | 201,000 | +3,744 | +1.9\% |
| W ater Treatment Chemicals | 29,156 | +2,381 | +8.9\% | 56,714 | +3,344 | +6.3\% | 29,018 | -138 | -0.5\% | 56,748 | +34 | +0.1\% | 30,000 | +982 | +3.4\% | 59,300 | +2,552 | +4.5\% |
| Water Treatment Facilities | 60,789 | -536 | -0.9\% | 125,237 | +3,446 | +2.8\% | 69,418 | +8,629 | +14.2\% | 140,507 | +15,270 | +12.2\% | 71,000 | +1,582 | +2.3\% | 141,700 | +1,193 | +0.8\% |
| Net Sales | 87,712 | +3,897 | +4.6\% | 181,234 | +2,714 | +1.5\% | 89,515 | +1,803 | +2.1\% | 193,792 | +12,558 | +6.9\% | 95,000 | +5,485 | +6.1\% | 200,000 | +6,208 | +3.2\% |
| W ater Treatment Chemicals | 28,663 | +1,998 | +7.5\% | 56,735 | +2,992 | +5.6\% | 28,617 | -46 | -0.2\% | 56,443 | -292 | -0.5\% | 29,900 | +1,283 | +4.5\% | 59,300 | +2,857 | +5.1\% |
| Water Treatment Facilities | 59,048 | +1,898 | +3.3\% | 124,499 | -278 | -0.2\% | 60,898 | +1,850 | +3.1\% | 137,348 | +12,849 | +10.3\% | 65,100 | +4,202 | +6.9\% | 140,700 | +3,352 | +2.4\% |
| ( Cost of Sales Ratio ) Gross Profit | (64.4\%) <br> 31,225 | $\begin{array}{r} (+0.1) \\ +1,292 \end{array}$ | +4.3\% | (65.4\%) <br> 62,660 | $\begin{array}{r} (-0.3) \\ +1,361 \end{array}$ | +2.2\% | (65.0\%) <br> 31,288 | $\begin{array}{r} (+0.6) \\ +63 \end{array}$ | +0.2\% | (66.0\%) <br> 65,886 | $\begin{array}{r} +0.6) \\ +3,226 \end{array}$ | +5.1\% | (65.9\%) <br> 32,400 | $\begin{array}{r} (+0.9) \\ +1,112 \end{array}$ | +3.6\% | (66.3\%) <br> 67,500 | $\begin{array}{r} (+0.3) \\ +1,614 \end{array}$ | +2.4\% |
| SG \& A Expenses ( \% of Net Sales ) | $\begin{array}{r} 17,812 \\ (20.3 \%) \end{array}$ | $\begin{array}{r} +757 \\ (0.0) \end{array}$ | $+4.4 \%$ | 35,528 <br> (19.6\%) | $\begin{gathered} +587 \\ (0.0) \end{gathered}$ | +1.7\% |  | $\begin{gathered} +458 \\ (+0.1) \end{gathered}$ | +2.6\% | 36,503 <br> (18.8\%) | $\begin{aligned} & +975 \\ & (-0.8) \end{aligned}$ | $+2.7 \%$ | 18,900 <br> (19.9\%) | $\begin{aligned} & +630 \\ & (-0.5) \end{aligned}$ | $+3.4 \%$ |  | $\begin{array}{r} +1,497 \\ (+0.2) \end{array}$ | $+4.1 \%$ |
| Operating Income ( \% of Net Sales ) | $\begin{gathered} 13,412 \\ (15.3 \%) \end{gathered}$ | $\begin{aligned} & +534 \\ & (-0.1) \\ & \hline \end{aligned}$ | +4.1\% | 27,131 <br> (15.0\%) | $\begin{gathered} +773 \\ (+0.2) \end{gathered}$ | +2.9\% | 13,017 <br> (14.5\%) | $\begin{gathered} -395 \\ (-0.8) \end{gathered}$ | -2.9\% | 29,382 <br> (15.2\%) | $\begin{array}{r} +2,251 \\ (+0.2) \end{array}$ | +8.3\% | 13,500 <br> (14.2\%) | $\begin{aligned} & +483 \\ & (-0.3) \end{aligned}$ | +3.7\% | 29,500 <br> (14.8\%) | $\begin{aligned} & +118 \\ & (-0.4) \end{aligned}$ | +0.4\% |
| Net of non-operating income and expenses Ordinary Income ( \% of Net Sales ) | $\begin{array}{r} 490 \\ 13,902 \\ (15.8 \%) \end{array}$ | $\begin{gathered} +202 \\ +736 \\ (+0.1) \end{gathered}$ | +5.6\% | $\begin{array}{r} 1,026 \\ 28,158 \\ (15.5 \%) \end{array}$ | $\begin{array}{r} +288 \\ +1,062 \\ (+0.3) \end{array}$ | +3.9\% | $\begin{array}{r} 367 \\ 13,384 \\ (15.0 \%) \end{array}$ | $\begin{gathered} -123 \\ -518 \\ (-0.8) \end{gathered}$ | -3.7\% | $\begin{array}{r} 987 \\ 30,369 \\ (15.7 \%) \end{array}$ | $\begin{array}{r} -40 \\ +2,211 \\ (+0.2) \end{array}$ | +7.9\% | $\begin{array}{r} 200 \\ 13,700 \\ (14.4 \%) \end{array}$ | $\begin{array}{r} -167 \\ +316 \\ (-0.6) \end{array}$ | +2.4\% | $\begin{array}{r} 500 \\ 30,000 \\ (15.0 \%) \end{array}$ | $\begin{gathered} -487 \\ -369 \\ (-0.7) \end{gathered}$ | -1.2\% |
| Extraordinary Gain and Loss | - | -543 |  | -314 | -1,395 |  | -35 | -35 |  | -692 | -378 |  | -1,500 | -1,465 |  | -1,500 | -808 |  |
| Net Income ( \% of Net Sales ) | $\begin{array}{r} 8,202 \\ (9.4 \%) \end{array}$ | $\begin{array}{r} +60 \\ (-0.3) \end{array}$ | +0.7\% | $\begin{aligned} & 17,138 \\ & (9.5 \%) \end{aligned}$ | $\begin{aligned} & -150 \\ & (-0.2) \end{aligned}$ | -0.9\% | $\begin{gathered} 7,881 \\ (8.8 \%) \end{gathered}$ | $\begin{gathered} -321 \\ (-0.6) \end{gathered}$ | -3.9\% | $\begin{aligned} & 16,548 \\ & (8.5 \%) \end{aligned}$ | $\begin{gathered} -590 \\ (-1.0) \end{gathered}$ | -3.4\% | $\begin{array}{r} 7,500 \\ (7.9 \%) \end{array}$ | $\begin{aligned} & -381 \\ & (-0.9) \end{aligned}$ | -4.8\% | $\begin{aligned} & 17,500 \\ & (8.8 \%) \end{aligned}$ | $\begin{gathered} +952 \\ (+0.3) \end{gathered}$ | +5.8\% |
| Net income per share (yen) | 63.76 | +0.47 | +0.7\% | 134.02 | -0.36 | -0.3\% | 62.23 | -1.53 | -2.4\% | 130.65 | -3.37 | -2.5\% | 59.21 | -3.02 | -4.8\% | 138.17 | +7.52 | +5.8\% |

Orders, Sales and Operating Income by Business Segment
Unit: Billions of yen

|  | 2011/3 |  |  |  |  |  | 2012/3 |  |  |  |  |  | 2013/3 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half Result | Change from Previous Year |  | Full Year Result | Change from Previous Year |  | 1st Half Result | Change from Previous Year |  | Full Year Result | Change from Previous Year |  | 1st Half <br> Projected | Change from Previous Year |  | Full Year Projected | Change from Previous Year |  |
|  |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |  | Amount | Percentage |
| Orders | 89.9 | +1.8 | +2.1\% | 182.0 | +6.8 | +3.9\% | 98.4 | +8.5 | +9.4\% | 197.3 | +15.3 | +8.4\% | 101.0 | +2.6 | +2.6\% | 201.0 | +3.7 | +1.9\% |
| W ater Treatment Chemicals | 29.2 | +2.4 | +8.9\% | 56.7 | +3.3 | +6.3\% | 29.0 | -0.1 | -0.5\% | 56.7 | +0.0 | +0.1\% | 30.0 | +1.0 | +3.4\% | 59.3 | +2.6 | +4.5\% |
| Water Treatment Facilities | 60.8 | -0.5 | -0.9\% | 125.2 | +3.4 | +2.8\% | 69.4 | +8.6 | +14.2\% | 140.5 | +15.3 | +12.2\% | 71.0 | +1.6 | +2.3\% | 141.7 | +1.2 | +0.8\% |
| Electronics industry <br> General industry | $\begin{aligned} & 36.2 \\ & 24.6 \end{aligned}$ | $\begin{gathered} +3.8 \\ -4.3 \end{gathered}$ | $\begin{gathered} +11.6 \% \\ -14.9 \% \end{gathered}$ | $\begin{aligned} & 78.4 \\ & 46.9 \end{aligned}$ | $\begin{array}{r} +7.4 \\ -3.9 \end{array}$ | $\begin{array}{r} +10.4 \% \\ -7.7 \% \end{array}$ | $\begin{aligned} & 38.7 \\ & 30.7 \end{aligned}$ | $\begin{aligned} & +2.5 \\ & +6.1 \end{aligned}$ | $\begin{gathered} +6.9 \% \\ +25.0 \% \end{gathered}$ | $\begin{aligned} & 84.3 \\ & 56.2 \end{aligned}$ | $\begin{aligned} & +5.9 \\ & +9.3 \end{aligned}$ | $\begin{array}{r} +7.6 \% \\ +19.9 \% \end{array}$ | 39.8 31.2 | $\begin{aligned} & +1.1 \\ & +0.5 \end{aligned}$ | $\begin{aligned} & +2.8 \% \\ & +1.6 \% \end{aligned}$ | $\begin{aligned} & 85.2 \\ & 56.5 \end{aligned}$ | +0.9 +0.3 | $\begin{aligned} & +1.1 \% \\ & +0.5 \% \end{aligned}$ |
| Sales | 87.7 | +3.9 | +4.6\% | 181.2 | +2.7 | +1.5\% | 89.5 | +1.8 | +2.1\% | 193.8 | +12.6 | +6.9\% | 95.0 | +5.5 | +6.1\% | 200.0 | +6.2 | +3.2\% |
| W ater Treatment Chemicals | 28.7 | +2.0 | +7.5\% | 56.7 | +3.0 | +5.6\% | 28.6 | -0.0 | -0.2\% | 56.4 | -0.3 | -0.5\% | 29.9 | +1.3 | +4.5\% | 59.3 | +2.9 | +5.1\% |
| Water Treatment Facilities | 59.0 | +1.9 | +3.3\% | 124.5 | -0.3 | -0.2\% | 60.9 | +1.9 | +3.1\% | 137.3 | +12.8 | +10.3\% | 65.1 | +4.2 | +6.9\% | 140.7 | +3.4 | +2.4\% |
| Electronics industry <br> General industry | $\begin{aligned} & 38.0 \\ & 21.0 \end{aligned}$ | $\begin{gathered} +7.0 \\ -5.1 \end{gathered}$ | $\begin{gathered} +22.5 \% \\ -19.5 \% \end{gathered}$ | $\begin{aligned} & 76.9 \\ & 47.6 \end{aligned}$ | $\begin{array}{r} +9.6 \\ -9.8 \end{array}$ | $\begin{gathered} \hline+14.2 \% \\ -17.1 \% \\ \hline \end{gathered}$ | $\begin{aligned} & 37.7 \\ & 23.2 \end{aligned}$ | $\begin{array}{r} -0.4 \\ +2.2 \end{array}$ | $\begin{array}{r} -0.9 \% \\ +10.5 \% \end{array}$ | $\begin{aligned} & 79.6 \\ & 57.7 \end{aligned}$ | $\begin{array}{r} +2.8 \\ +10.1 \end{array}$ | $\begin{array}{r} +3.6 \% \\ +21.1 \% \end{array}$ | $\begin{aligned} & 40.0 \\ & 25.1 \end{aligned}$ | $\begin{aligned} & +2.3 \\ & +1.9 \end{aligned}$ | $\begin{aligned} & +6.1 \% \\ & +8.2 \% \end{aligned}$ | $\begin{aligned} & \hline 84.1 \\ & 56.6 \end{aligned}$ | $\begin{gathered} +4.5 \\ -1.1 \end{gathered}$ | $\begin{gathered} +5.6 \% \\ -1.9 \% \end{gathered}$ |
| Operating Income (\% of Sales) |  | $\begin{gathered} +0.5 \\ (-0.1) \end{gathered}$ | +4.1\% |  | $\begin{gathered} +0.8 \\ (+0.2) \end{gathered}$ | +2.9\% |  | $\begin{gathered} -0.4 \\ (-0.8) \end{gathered}$ | -2.9\% |  | $\begin{gathered} +2.3 \\ (+0.2) \end{gathered}$ | +8.3\% | $\begin{array}{r} 13.5 \\ (14.2 \%) \end{array}$ | $\begin{gathered} +0.5 \\ (-0.3) \end{gathered}$ | +3.7\% | $\begin{array}{r} 29.5 \\ (14.8 \%) \end{array}$ | $\begin{gathered} +0.1 \\ (-0.4) \end{gathered}$ | +0.4\% |
| Water Treatment Chemicals (\% of Sales) | $\begin{array}{r} 5.5 \\ (19.3 \%) \end{array}$ | $\begin{array}{r} +1.3 \\ (+3.4) \end{array}$ | +30.9\% | $\begin{array}{r} 10.1 \\ (17.8 \%) \end{array}$ | $\begin{array}{r} +1.9 \\ (+2.6) \end{array}$ | +23.5\% | $\begin{array}{r} 5.0 \\ (17.4 \%) \end{array}$ | $\begin{array}{r} -0.5 \\ (-1.9) \end{array}$ | -9.9\% | $\begin{array}{r} 9.3 \\ (16.4 \%) \end{array}$ | $\begin{array}{r} -0.8 \\ (-1.4) \end{array}$ | -8.2\% | $\begin{array}{r} 5.4 \\ (18.1 \%) \end{array}$ | $\begin{gathered} +0.4 \\ (+0.7) \end{gathered}$ | +8.2\% | $\begin{array}{r} 10.4 \\ (17.5 \%) \end{array}$ | $\begin{array}{r} +1.1 \\ (+1.1) \end{array}$ | +12.2\% |
| Water Treatment Facilities (\% of Sales) | $\begin{array}{r} 7.9 \\ (13.3 \%) \end{array}$ | $\begin{array}{r} -0.8 \\ (-1.8) \end{array}$ | -8.9\% | $\begin{array}{r} 17.0 \\ (13.7 \%) \end{array}$ | $\begin{array}{r} -1.1 \\ (-0.9) \end{array}$ | -6.3\% | $\begin{array}{r} 8.0 \\ (13.2 \%) \end{array}$ | $\begin{gathered} +0.2 \\ (-0.1) \end{gathered}$ | +1.9\% | $\begin{array}{r} 20.1 \\ (14.7 \%) \end{array}$ | $\begin{array}{r} +3.1 \\ (+1.0) \end{array}$ | +18.2\% | $\begin{array}{r} 8.1 \\ (12.4 \%) \end{array}$ | $\begin{gathered} +0.1 \\ (-0.8) \end{gathered}$ | +0.9\% | $\begin{array}{r} 19.1 \\ (13.6 \%) \end{array}$ | $\begin{array}{r} -1.0 \\ (-1.1) \end{array}$ | -5.1\% |
| Electronics industry (\% of Sales) | $7.7$ <br> (20.3\%) | $\begin{gathered} +0.4 \\ (-3.3) \end{gathered}$ | $+5.7 \%$ | $\begin{array}{r} 15.2 \\ (19.8 \%) \end{array}$ | $\begin{gathered} +1.1 \\ (-1.1) \end{gathered}$ | $+8.2 \%$ |  | $\begin{array}{r} -0.8 \\ (-2.0) \end{array}$ | $-10.9 \%$ | $\begin{array}{r} 15.2 \\ (19.1 \%) \end{array}$ | $\begin{array}{r} -0.0 \\ (-0.7) \end{array}$ | $-0.1 \%$ | $6.9$ <br> (17.3\%) | $\begin{gathered} +0.0 \\ (-1.0) \end{gathered}$ | +0.1\% |  | $\begin{array}{r} -0.2 \\ (-1.3) \end{array}$ | $-1.2 \%$ |
| General industry (\% of Sales) | $\begin{array}{r} 0.1 \\ (0.7 \%) \end{array}$ | $\begin{array}{r} -1.2 \\ (-4.4) \end{array}$ | -89.4\% | $\begin{array}{r} 1.8 \\ (3.9 \%) \\ \hline \end{array}$ | $\begin{array}{r} -2.3 \\ (-3.3) \\ \hline \end{array}$ | -55.6\% | $\begin{array}{r} 1.1 \\ (4.9 \%) \end{array}$ | $\begin{array}{r} +1.0 \\ (+4.2) \end{array}$ | +715.3\% | $\begin{array}{r} 4.9 \\ (8.6 \%) \\ \hline \end{array}$ | $\begin{array}{r} +3.1 \\ (+4.7) \end{array}$ | +169.4\% | $\begin{array}{r} 1.2 \\ (4.8 \%) \end{array}$ | $\begin{gathered} +0.1 \\ (-0.1) \end{gathered}$ | +5.9\% | $\begin{array}{r} 4.1 \\ (7.2 \%) \end{array}$ | $\begin{array}{r} -0.8 \\ (-1.4) \end{array}$ | -17.1\% |

## Orders from and Sales to the Electronics Industry by Product/Service Segment



[^0]
## Research and Development (R\&D) Expenses

| Unit: Billions of yen |  |  |  |
| :--- | ---: | ---: | ---: |
|  | $2011 / 3$ | $2012 / 3$ | $2013 / 3$ (Projected) |
| Water Treatment Chemicals | 1.3 | 1.3 | 1.4 |
| Water Treatment Facilities | 2.9 | 2.9 | 3.2 |
| Total research and development (R\&D) expenses | 4.2 | 4.2 | 4.7 |

## Capital Expenditures and Depreciation

|  | Unit: Billions of yen |  |  |
| :---: | ---: | ---: | ---: |
| Capital expenditures (tangibles) | $2011 / 3$ | $2012 / 3$ | 2013/3(Projected) |
| Depreciation | 5.5 | 7.7 | 5.0 |

## Number of Employees

|  | $2011 / 3$ | $2012 / 3$ | Amount change |
| ---: | ---: | ---: | ---: |
| Consolidated | 4,490 | 4,555 | +65 |


[^0]:    Figures for the Ultrapure Water Supply Business are included in domestic and overseas "facilities", the amounts for orders received and sales are identical.

