## Consolidated Financial Summary

For the Fiscal Year Ended March 31, 2004

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May 14, 2004

## Q KURITA WATER INDUSTRIES LTD.

Forecasts contained in this report are based on management's assumption and beliefs in light of the information currently available. But they may be subject to change due to a wide range of factors, and no warranty is made regarding their attainability.

## Results of Operations

|  |  |  |  |  |  |  |  |  |  | Unit: Millions of yen |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003/3 |  |  |  | 2004/3 |  |  |  |  | 2005/3 |  |  |  |
|  | 1st Half <br> Result | Change from Previous Year | Full Year Result | Change from Previous Year | 1st Half Result | Change from Previous Year | Full Year Projected | Full Year Result | Change from Previous Year | 1st Half <br> Projected | Change from Previous Year | Full Year <br> Projected | Change from Previous Year |
| Orders | 68,000 | -13,251 | 128,431 | -12,061 | 78,197 | +10,197 | 149,800 | 149,735 | +21,304 | 84,500 | +6,303 | 168,000 | +18,265 |
| Water treatment Chemicals | 23,803 | -901 | 46,450 | -503 | 24,213 | +410 | 48,300 | 47,516 | +1,066 | 25,600 | +1,387 | 50,800 | +3,284 |
| Water treatment Facilities | 44,197 | -12,349 | 81,981 | -11,557 | 53,984 | +9,787 | 101,500 | 102,218 | +20,237 | 58,900 | +4,916 | 117,200 | +14,982 |
| Net Sales | 61,734 | -7,783 | 141,628 | -1,050 | 64,581 | +2,847 | 147,500 | 146,819 | +5,191 | 72,000 | +7,419 | 161,800 | +14,981 |
| Water treatment Chemicals | 23,214 | -482 | 47,116 | +839 | 23,645 | +431 | 48,300 | 47,442 | +326 | 24,600 | +955 | 50,200 | +2,758 |
| Water treatment Facilities | 38,520 | -7,301 | 94,512 | -1,889 | 40,936 | +2,416 | 99,200 | 99,377 | +4,865 | 47,400 | +6,464 | 111,600 | +12,223 |
| (Cost of Sales Ratio) <br> Gross Profit | (68.0\%) <br> 19,730 | $\begin{array}{\|c} \hline(-0.1) \\ -2,454 \end{array}$ | (69.1\%) <br> 43,781 | $\begin{array}{r} (-0.3) \\ +142 \\ \hline \end{array}$ | (67.6\%) <br> 20,943 | $\begin{array}{r} (-0.5) \\ +1,213 \end{array}$ | (68.9\%) <br> 45,800 | (69.1\%) <br> 45,386 | $\begin{array}{r} (0.0) \\ +1,605 \\ \hline \end{array}$ | (68.6\%) <br> 22,600 | $\begin{array}{r} (+1.0) \\ +1,657 \end{array}$ | (68.6\%) <br> 50,800 | $\begin{array}{r} (-0.5) \\ +5,414 \\ \hline \end{array}$ |
| SG \& A Expenses <br> (\% of Net Sales) <br> Operating Income <br> (\% of Net Sales) | $\begin{array}{r} 15,390 \\ (25.0 \%) \\ 4,339 \\ (7.0 \%) \end{array}$ | $\begin{array}{r} -804 \\ (+1.7) \\ -1,650 \\ (-1.6) \\ \hline \end{array}$ | 31,474 <br> (22.2\%) <br> 12,307 <br> (8.7\%) | $\begin{array}{r} -1,374 \\ (-0.8) \\ +1,517 \\ (+1.1) \end{array}$ | 16,720 <br> (25.9\%) <br> 4,223 <br> (6.5\%) | $\begin{array}{r} +1,330 \\ (+1.0) \\ -116 \\ (-0.5) \end{array}$ | $\begin{array}{r} 32,800 \\ (22.2 \%) \\ 13,000 \\ (8.8 \%) \end{array}$ | $\begin{array}{r} 31,895 \\ (21.7 \%) \\ 13,490 \\ (9.2 \%) \end{array}$ | $\begin{array}{r} +421 \\ (-0.5) \\ +1,183 \\ (+0.5) \end{array}$ | $\begin{array}{r} 17,000 \\ (23.6 \%) \\ 5,600 \\ (7.8 \%) \end{array}$ | $\begin{array}{r} +280 \\ (-2.2) \\ +1,377 \\ (+1.3) \end{array}$ | $\begin{array}{r} 33,700 \\ (20.8 \%) \\ 17,100 \\ (10.6 \%) \end{array}$ | $\begin{array}{r} +1,805 \\ (-0.9) \\ +3,610 \\ (+1.4) \end{array}$ |
| Net of non-operating income and expenses <br> Ordinary Income <br> (\% of Net Sales) | $\begin{array}{r} 221 \\ 4,560 \\ (7.4 \%) \end{array}$ | $\begin{array}{r} -335 \\ -1,985 \\ (-2.0) \end{array}$ | $\begin{array}{r} 93 \\ 12,400 \\ (8.8 \%) \end{array}$ | $\begin{gathered} -732 \\ +785 \\ (+0.7) \end{gathered}$ | $\begin{array}{r} 203 \\ 4,426 \\ (6.8 \%) \end{array}$ | $\begin{array}{r} -18 \\ -134 \\ (-0.6) \end{array}$ | $\begin{array}{r} 300 \\ 13,300 \\ (9.0 \%) \end{array}$ | $\begin{array}{r} 448 \\ 13,938 \\ (9.5 \%) \end{array}$ | $\begin{array}{r} +355 \\ +1,538 \\ (+0.7) \end{array}$ | $\begin{array}{r} 100 \\ 5,700 \\ (7.9 \%) \end{array}$ | $\begin{array}{r} -103 \\ +1,274 \\ (+1.1) \end{array}$ | $\begin{array}{r} 300 \\ 17,400 \\ (10.8 \%) \end{array}$ | $\begin{array}{r} -148 \\ +3,462 \\ (+1.3) \end{array}$ |
| Net Income <br> (\% of Net Sales) | $\begin{array}{r} 2,173 \\ (3.5 \%) \end{array}$ | $\begin{gathered} -659 \\ (-0.6) \end{gathered}$ | $\begin{array}{r} 5,476 \\ (3.9 \%) \end{array}$ | $\begin{gathered} -194 \\ (-0.1) \end{gathered}$ | $\begin{gathered} 2,414 \\ (3.7 \%) \end{gathered}$ | $\begin{gathered} +241 \\ (+0.2) \end{gathered}$ | $\begin{gathered} 7,700 \\ (5.2 \%) \end{gathered}$ | $\begin{gathered} 8,444 \\ (5.8 \%) \end{gathered}$ | $\begin{array}{r} +2,968 \\ (+1.9) \end{array}$ | $\begin{array}{r} 3,200 \\ (4.4 \%) \end{array}$ | $\begin{gathered} +786 \\ (+0.7) \end{gathered}$ | $\begin{aligned} & 10,000 \\ & (6.2 \%) \end{aligned}$ | $\begin{array}{r} +1,556 \\ (+0.4) \end{array}$ |
| Net income per share (yen) | 16.43 | -4.97 | 40.67 | -2.18 | 18.77 | +2.34 | 58.90 | 64.60 | +23.93 | 24.89 | +6.12 | 76.70 | +12.10 |

## Orders, Sales, Operating Income by Segment

|  |  |  |  |  |  |  |  |  |  |  |  |  | Unit: | ons of yen |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2003/3 |  |  |  | 2004/3 |  |  |  |  | 2005/3 |  |  |  |
|  |  | 1st Half <br> Result | Change from Previous Year | Full Year <br> Result | Change from Previous Year | 1st Half Result | Change from Previous Year | Full Year <br> Projected | Full Year Result | Change from Previous Year | 1st Half Projected | Change from <br> Previous Year | Full Year <br> Projected | Change from Previous Year |
| Orders |  | 68.0 | -13.2 | 128.4 | -12.1 | 78.2 | +10.2 | 149.8 | 149.7 | +21.3 | 84.5 | +6.3 | 168.0 | +18.3 |
|  | Water treatment Chemicals | 23.8 | -0.9 | 46.4 | -0.5 | 24.2 | +0.4 | 48.3 | 47.5 | +1.1 | 25.6 | +1.4 | 50.8 | +3.3 |
|  | Water treatment Facilities | 44.2 | -12.3 | 82.0 | -11.6 | 54.0 | +9.8 | 101.5 | 102.2 | +20.2 | 58.9 | +4.9 | 117.2 | +15.0 |
|  | Electronics <br> General <br> Environment (Public Sector) | $\begin{aligned} & 15.2 \\ & 14.7 \\ & 14.3 \end{aligned}$ | $\begin{aligned} & -6.5 \\ & -2.3 \\ & -3.5 \end{aligned}$ | $\begin{aligned} & 31.4 \\ & 28.9 \\ & 21.7 \end{aligned}$ | $\begin{array}{r} -5.0 \\ -4.0 \\ -2.5 \\ \hline \end{array}$ | $\begin{aligned} & 23.0 \\ & 12.8 \\ & 18.2 \end{aligned}$ | $\begin{gathered} +7.8 \\ -1.9 \\ +3.9 \end{gathered}$ | $\begin{aligned} & 45.5 \\ & 31.6 \\ & 24.4 \end{aligned}$ | $\begin{aligned} & 49.4 \\ & 27.8 \\ & 25.0 \end{aligned}$ | $\begin{array}{r} +18.0 \\ -1.1 \\ +3.3 \end{array}$ | $\begin{aligned} & 27.4 \\ & 18.2 \\ & 13.3 \end{aligned}$ | $\begin{gathered} +4.4 \\ +5.4 \\ -4.9 \end{gathered}$ | $\begin{aligned} & 54.4 \\ & 36.8 \\ & 26.0 \end{aligned}$ | $\begin{aligned} & +5.0 \\ & +9.0 \\ & +1.0 \end{aligned}$ |
| Sales |  | 61.7 | -7.8 | 141.6 | -1.1 | 64.6 | +2.9 | 147.5 | 146.8 | +5.2 | 72.0 | +7.4 | 161.8 | +15.0 |
|  | Water treatment Chemicals | 23.2 | -0.5 | 47.1 | +0.8 | 23.7 | +0.5 | 48.3 | 47.4 | +0.3 | 24.6 | +0.9 | 50.2 | +2.8 |
|  | Water treatment Facilities | 38.5 | -7.3 | 94.5 | -1.9 | 40.9 | +2.4 | 99.2 | 99.4 | +4.9 | 47.4 | +6.5 | 111.6 | +12.2 |
|  | Electronics <br> General <br> Environment (Public Sector) | $\begin{array}{r} 16.5 \\ 14.3 \\ 7.7 \end{array}$ | $\begin{aligned} & -3.3 \\ & -1.1 \\ & -2.9 \end{aligned}$ | $\begin{aligned} & 36.7 \\ & 33.1 \\ & 24.7 \end{aligned}$ | -1.3 +2.7 -3.3 | $\begin{array}{r} 18.6 \\ 15.3 \\ 7.0 \end{array}$ | $\begin{gathered} +2.1 \\ +1.0 \\ -0.7 \end{gathered}$ | $\begin{aligned} & 42.8 \\ & 31.6 \\ & 24.8 \end{aligned}$ | $\begin{aligned} & 45.1 \\ & 30.2 \\ & 24.1 \end{aligned}$ | +8.4 -2.9 -0.6 | 24.6 15.3 7.5 | $\begin{array}{r} +6.0 \\ 0.0 \\ +0.5 \end{array}$ | $\begin{aligned} & 53.0 \\ & 33.6 \\ & 25.0 \end{aligned}$ | +7.9 +3.4 +0.9 |
| Opera <br> (\% O | ing Income <br> f Sales) | $\begin{array}{r} 4.3 \\ (7.0 \%) \end{array}$ | $\begin{array}{r} -1.7 \\ (-1.6) \end{array}$ | $\begin{array}{r} 12.3 \\ (8.7 \%) \end{array}$ | $\begin{array}{r} +1.5 \\ (+1.1) \end{array}$ | $\begin{array}{r} 4.2 \\ (6.5 \%) \end{array}$ | $\begin{array}{r} -0.1 \\ (-0.5) \end{array}$ | $\begin{array}{r} 13.0 \\ (8.8 \%) \end{array}$ | $\begin{array}{r} 13.5 \\ (9.2 \%) \end{array}$ | $\begin{array}{r} +1.2 \\ (+0.5) \end{array}$ | $\begin{array}{r} 5.6 \\ (7.8 \%) \end{array}$ | $\begin{array}{r} +1.4 \\ (+1.3) \end{array}$ | $\begin{array}{r} 17.1 \\ (10.6 \%) \end{array}$ | $\begin{array}{r} +3.6 \\ (+1.4) \end{array}$ |
|  | Water treatment Chemicals (\% of Sales) | $\begin{array}{r} 3.6 \\ (15.5 \%) \end{array}$ | $\begin{aligned} & -0.1 \\ & (0.0) \end{aligned}$ | $\begin{array}{r} 6.5 \\ (13.8 \%) \end{array}$ | $\begin{gathered} +0.2 \\ (+0.3) \end{gathered}$ | $\begin{array}{r} 3.3 \\ (13.8 \%) \end{array}$ | $\begin{array}{r} -0.3 \\ (-1.7) \end{array}$ | $\begin{array}{r} 6.5 \\ (13.5 \%) \end{array}$ | $\begin{array}{r} 6.6 \\ (14.0 \%) \end{array}$ | $\begin{array}{r} +0.1 \\ (+0.2) \end{array}$ | $\begin{array}{r} 3.7 \\ (15.2 \%) \end{array}$ | $\begin{array}{r} +0.4 \\ (+1.4) \end{array}$ | $\begin{array}{r} 7.9 \\ (15.7 \%) \end{array}$ | $\begin{array}{r} +1.3 \\ (+1.7) \end{array}$ |
|  | Water treatment Facilities (\% of Sales) | $\begin{array}{r} 0.7 \\ (1.9 \%) \end{array}$ | $\begin{array}{r} -1.6 \\ (-3.2) \end{array}$ | $\begin{array}{r} 5.8 \\ (6.1 \%) \end{array}$ | $\begin{array}{r} +1.2 \\ (+1.4) \end{array}$ | $\begin{array}{r} 0.9 \\ (2.2 \%) \end{array}$ | $\begin{array}{r} +0.2 \\ (+0.3) \end{array}$ | $\begin{array}{r} 6.5 \\ (6.6 \%) \end{array}$ | $\begin{array}{r} 6.9 \\ (6.9 \%) \end{array}$ | $\begin{array}{r} +1.1 \\ (+0.8) \end{array}$ | $\begin{array}{r} 1.9 \\ (3.9 \%) \end{array}$ | $\begin{array}{r} +1.0 \\ (+1.8) \end{array}$ | $\begin{array}{r} 9.2 \\ (8.3 \%) \end{array}$ | $\begin{array}{r} +2.3 \\ (+1.4) \end{array}$ |
|  | Electronics <br> (\% of Sales) | $\begin{array}{r} 1.1 \\ (6.7 \%) \end{array}$ | $\begin{array}{r} -0.1 \\ (+0.6) \end{array}$ | $\begin{array}{r} 2.8 \\ (7.6 \%) \end{array}$ | $\begin{array}{r} +1.5 \\ (+4.1) \end{array}$ | $\begin{array}{r} 1.3 \\ (7.1 \%) \end{array}$ | $\begin{array}{r} +0.2 \\ (+0.4) \end{array}$ | $\begin{array}{r} 3.6 \\ (8.4 \%) \end{array}$ | $\begin{array}{r} 4.9 \\ (10.9 \%) \end{array}$ | $\begin{array}{r} +2.1 \\ (+3.3) \end{array}$ | $\begin{array}{r} 2.3 \\ (9.3 \%) \end{array}$ | $\begin{array}{r} +1.0 \\ (+2.2) \end{array}$ | $\begin{array}{r} 5.9 \\ (11.1 \%) \end{array}$ | +1.0 $(+0.2)$ |
|  | General <br> (\% of Sales) | $\begin{array}{r} 0.2 \\ (1.3 \%) \end{array}$ | $\begin{gathered} -0.6 \\ (-3.7) \end{gathered}$ | $\begin{array}{r} 1.4 \\ (4.2 \%) \end{array}$ | $\begin{array}{r} +0.2 \\ (+0.4) \end{array}$ | $\begin{array}{r} 0.4 \\ (2.6 \%) \end{array}$ | $\begin{array}{r} +0.2 \\ (+1.3) \end{array}$ | $\begin{array}{r} 1.2 \\ (3.8 \%) \end{array}$ | $\begin{array}{r} 0.7 \\ (2.2 \%) \end{array}$ | $\begin{gathered} -0.7 \\ (-2.0) \end{gathered}$ | $\begin{array}{r} 0.5 \\ (3.2 \%) \end{array}$ | $\begin{gathered} +0.1 \\ (+0.6) \end{gathered}$ | $\begin{array}{r} 1.9 \\ (5.6 \%) \end{array}$ | $\begin{array}{r} +1.2 \\ (+3.4) \end{array}$ |
|  | Environment (Public Sector) (\% of Sales) | -0.6 (-) | $-0.9$ <br> (-) | $\begin{array}{r} 1.6 \\ (6.5 \%) \end{array}$ | $\begin{array}{r} -0.5 \\ (-1.0) \end{array}$ | $-0.8$ $(-)$ | $-0.2$ | $\begin{array}{r} 1.7 \\ (6.9 \%) \end{array}$ | $\begin{array}{r} 1.3 \\ (5.4 \%) \end{array}$ | $\begin{array}{r} -0.3 \\ (-1.1) \end{array}$ | $-0.9$ | $-0.1$ (-) | $1.4$ (5.8\%) | $\begin{array}{r} +0.1 \\ (+0.4) \end{array}$ |

## Orders and Sales for Electronics Industries by Market



## Summary of Consolidated Balance Sheets

|  |  | Unit: Billions of yen |  |
| :--- | ---: | ---: | ---: |
| Cash and Deposits | $2003 / 3$ | $2004 / 3$ | Amount change |
| Notes and accounts receivable, trade | 31.8 | 35.5 | +3.7 |
| Plant and equipment | 59.7 | 66.7 | +7.0 |
| Construction in progress | 5.0 | 9.3 | +4.3 |
| Investments in securities | 1.6 | 0.5 | -1.1 |
| Deferred tax assets | 17.3 | 13.2 | -4.1 |
| Other | 4.0 | 2.1 | -1.9 |
| Total assets | 54.3 | 56.3 | +2.0 |
| Notes and accounts payable, trade | 173.7 | 183.6 | +9.9 |
| Accrued employees' retirement benefits | 24.3 | 26.9 | +2.6 |
| Other | 11.5 | 9.2 | -2.3 |
| Total liabilities | 16.0 | 17.8 | +1.8 |
| Minority interests | 51.8 | 53.9 | +2.1 |
| Unrealized gain (loss) on revaluation of land | 1.0 | 1.0 | 0.0 |
| Total shareholders' equity | -0.1 | 1.6 | +1.7 |
| Total liabilities, minority interests and shareholders' equity | 121.0 | 128.7 | +7.7 |

## Capital Expenditure, Depreciation and Amortization

|  | Unit: Billions of yen |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Capital expenditure (tangibles) | $2003 / 3$ | $2004 / 3$ | $2005 / 3$ (Projected) |  |
| Depreciation | 5.6 |  | 8.3 | 4.2 |

## Number of Employees

|  | $2003 / 3$ | $2004 / 3$ | Amount change |
| :--- | ---: | ---: | ---: |
| Consolidated | 3,346 | 3,383 | +37 |
| Non-Consolidated | 1,719 | 1,655 | -64 |

## Selling, General and Administrative (SG\&A) Expenses

|  | Unit: Billions of yen |  |  |
| :--- | ---: | ---: | ---: |
|  | $2003 / 3$ | $2004 / 3$ | Amount change |
| Salaries, provision for employee bonuses and employee retirement benefit costs | 13.59 | 13.57 | -0.02 |
| Travel expenses | 2.21 | 2.32 | +0.11 |
| Research and development expenses | 4.48 | 4.29 | -0.19 |
| Other | 11.19 | 11.72 | +0.53 |
| Total selling, general and administrative (SG\&A) expenses | 31.47 | 31.90 | +0.43 |

## Research and Development (R\&D) Expenses

| Unit: Billions of yen |  |  |  |  |  |
| :--- | ---: | ---: | ---: | :---: | :---: |
| Water treatment chemicals | $2003 / 3$ | $2004 / 3$ | $2005 / 3$ (Projected) |  |  |
| Water treatment facilities | 1.6 | 1.6 | 1.6 |  |  |
| Total research and development (R\&D) expenses | 2.9 | 2.7 | 2.8 |  |  |

## Non-Operating Income and Expenses, Special Gains and Losses

| Unit: Billions of yen |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2003/3 | 2004/3 | Amount change |
|  | Interest and dividend income | 0.42 | 0.41 | -0.01 |
|  | Equity in earnings of unconsolidated subsidiaries and affiliates | 0.14 | 0.21 | +0.07 |
|  | Other | 0.45 | 0.41 | -0.04 |
|  | Total non-operating income | 1.01 | 1.03 | +0.02 |
|  | Interest expenses | 0.01 | 0.03 | +0.02 |
|  | Foreign exchange losses | 0.21 | 0.15 | -0.06 |
|  | Other | 0.69 | 0.41 | -0.28 |
|  | Total non-operating expenses | 0.91 | 0.59 | -0.32 |
|  | Gains from sale of fixed assets | - | 0.07 | +0.07 |
|  | Gains from sale of investments in securities | - | 1.41 | +1.41 |
|  | Total special gains | - | 1.48 | +1.48 |
|  | Loss on write-down of investments in securities | - | 0.50 | +0.57 |
|  | Other | 2.14 | - | -2.14 |
|  | Total special losses | 2.14 | 0.50 | -1.64 |

